

TO ALL: ACCOUNTING OFFICERS OF DEPARTMENTS AND CONSTITUTIONAL

INSTITUTIONS

ACCOUNTING AUTHORITIES OF PUBLIC ENTITIES LISTED IN

SCHEDULES 2 and 3 TO THE PFMA

HEAD OFFICIALS OF PROVINCIAL TREASURIES

NATIONAL TREASURY INSTRUCTION NO. 03 OF 2020/2021

COVID-19 DISASTER MANAGEMENT CENTRAL EMERGENCY PROCUREMENT STRATEGY FOR PFMA ORGANS OF STATE

1. PURPOSE

1.1. The purpose of this National Treasury Instruction is to provide for a disaster management central emergency procurement process for Personal Protective Equipment (PPE) that may be implemented by accounting officers of departments and constitutional institutions and accounting authorities of public entities listed in Schedules 2 and 3 to the Public Finance Management Act (PFMA), 1999 (Act No. 1 of 1999).

2. BACKGROUND

- 2.1. On 15 March 2020 the COVID-19 pandemic was declared a national state of disaster in terms of section 27(1) of the Disaster Management Act (DMA), 2002 (Act No. 57 of 2002). Consequently, on 18 March 2020, the Minister of Cooperative Governance and Traditional Affairs made regulations under section 27(2) of the DMA, which were amended (DMA Regulations).
- 2.2. Regulations 2(3) and (4) of the DMA Regulations provide that institutions within national, provincial and local government must-
 - (a) make resources, other than funding, available;
 - (b) make funding available and, as far as possible, without affecting service delivery in relation to the realisation of the rights contemplated in sections 26 to 29 of the Constitution, shift funding, within its budget,

to implement regulations and directives in terms of section 27(2) of the DMA regarding the national state of disaster.

2.3. Regulations 2(5) of the DMA Regulations requires National Treasury to take the necessary steps in terms of applicable legislation to implement regulations or directions issued in terms of section 27(2) of the DMA, regarding the national state of disaster.

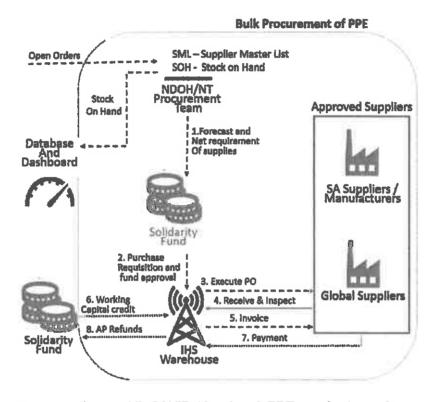
- 2.4. Regulation 9(a) of the DMA Regulations provides that emergency procurement for institutions are subject to the PFMA and the applicable emergency provisions in the regulations or instructions made under the PFMA.
- 2.5. In light of the lockdown, emergencies may occur where normal procurement practices are impractical and, moreover, where there is high demand within short a time frame for goods or services required, and therefore the need to make special arrangements with service providers with proven capability and capacity to assist thus mitigating against dangerous, perilous, or risky situation, misery or defect.
- 2.6. Government recognises the difficulty of sourcing critical and essential health products during the COVID-19 Emergency. Whilst some products are produced locally, many specialised products need to be imported. Current transversal contract suppliers are also finding it difficult to secure supplies and face extended lead times for delivery.
- 2.7. It is also acknowledged that all COVID-linked PPE products are experiencing unprecedented and global demand, resulting in massive price increases and global shortages. Whilst some of these products could be produced locally in South Africa, the Department of Trade, Industry and Competition (DTIC) is looking into the feasibility of such domestic production, which will take some time, and will possibly not be able to deliver most required products immediately, and certainly not within the lockdown stage where extreme measures to suppress the virus are being undertaken.
- 2.8. In trying to secure such imported PPE products like surgical and other masks, gloves, bodysuits, etc. many manufacturing countries have also imposed export bans, where the items are available, prices have risen sharply, made worse by the depreciation and volatility of the rand. Further, even where such products have been secured, immediate up-front payments are required, and suppliers face a huge challenge in arranging immediate delivery of such stock to SA. Hence the need to engage a central implementing agent to provide a system for the procuring, warehousing and distributing of such products.
- 2.9. As the pandemic impacts both the public and private sectors, it was imperative to collaborate and join forces to manage the national state of disaster. Thus, a decision for a public and private sector central procurement strategy was made at the National Joint Operational and Intelligence Structure (NATJOINTS). The NATJOINTS accepted voluntary support from Business South Africa (BSA) to provide the services of Imperial Health Sciences (IHS) as the Central Implementing Agent for the public and private sectors to utilise its logistical expertise and capabilities on a non-profit basis.
- 2.10. A procurement team, consisting of officials from National Department of Health (NDOH) and National Treasury's Office of the Chief Procurement Officer (NT-OCPO), was established to ensure that there is proper segregation of duties and no conflict of interest between government, IHS and other service providers.
- 2.11. In the last two weeks, as the number of virus infections has substantially increased globally, this has resulted in many countries competing with each other to secure the required commodities.
- 2.12. Given the above situation, it is clear that countries need to centralise their procurement for local and imported health products, not only to develop scale and prevent its regions

- or provinces from competing with each other for limited supplies, but also to scale up their orders and to arrange transport logistics to ensure quick air transport and customs clearance for products that are to be imported.
- 2.13. The decentralised system of procurement in South Africa, where organs of state and private sector business each place their individual orders, has seriously impaired the ability of any entity or company to successfully order and receive critical health products required to fight COVID-19, including PPE products.
- 2.14. Orders from individual government institutions are also too small to be urgently manufactured and imported, hence the need for a country approach when ordering health products from local and global suppliers. More seriously, the small size of orders has crippled the process to place orders and procure products on the scale required to support mass testing and treatment initiatives, as recently pronounced by the President. This will, in turn, make it difficult for Government to make more informed decisions on the success of suppression and mitigation efforts like the lockdown, and how it can and should be extended, and rapidly targeting hotspots that may be identified.
- 2.15. It is also important that Government sets the maximum price per product it will pay. In the current disaster environment, which is more akin to a war situation with serious shortages and where rationing and price controls may be required, it is important that Government invokes the emergency procurement provisions.
- 2.16. In order to facilitate an efficient and effective delivery of goods and services to address COVID-19 requirements, whilst ensuring that the core values of fairness, transparency, competitiveness, cost-effectiveness and equitability, as enshrined in section 217 of the Constitution are adhered to, National Treasury, in terms of section 76(4)(c) of the PFMA has developed this instruction to determine a procurement and provisioning framework for COVID-19 related PPE that may be used.

3. PRINCIPLES FOR COVID-19 PROCUREMENT

The following principles apply to COVID-19 linked PPE products (Refer to Annexure D):

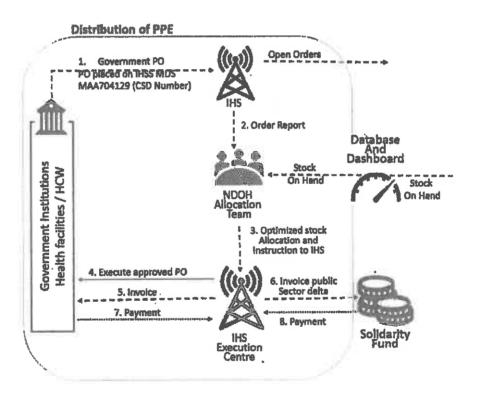
A BULK PROCUREMENT OF PPE FROM LOCAL AND INTERNATIONAL SUPPLIERS



- 3.1. Principle One: All COVID-19 related PPE products to be centrally procured, warehoused and distributed for the public sector. For this purpose a structure was established to ensure proper segregation of duties.
 - (a) A Government Procurement Team made up of NDOH and NT will execute bulk procurement orders on behalf of the State from both local and global suppliers.
 - (b) IHS, as the Central Implementing Agent, will only execute orders on instruction from the NDOH/NT Procurement Team. IHS merely acts as the executing agent and has no role in procurement decisions.
- 3.2. Principle Two: All suppliers, locally and globally, are invited to offer their products. All local suppliers have been invited through a National Treasury Media Statement, to provide their details and COVID-19 related health products, based on specifications provided by NDOH, to a central email address set up for this purpose (covid19supplies@businessresponsecovid19.co.za). Local suppliers and manufacturers will receive preference. This will include already contracted service providers that are on transversal contracts or any other departmental contracts. IHS, on instruction from the Government Procurement Team, will place orders on suppliers, for products identified, that meet the standards determined by NDOH.

- 3.3. Principle Three: Up-front credit provided by the Solidarity Fund. Based on forecasts and government demand IHS will approach the Solidarity Fund to request working capital to pay suppliers for the bulk orders. Solidarity Fund will consider all applications, approve and provide the working capital credit to IHS. IHS to recover the cost (on a non-profit basis) from government institutions who had placed orders in order to refund the Solidarity Fund for the credit advanced.
- 3.4. **Principle Four:** Inventory Management: All incoming stock of PPE items are centrally warehoused at IHS and proper inventory management is maintained.
- 3.5. **Principle Five: Quality Control.** The NDOH, together with SABS, NRCS and SAHPRA will undertake quality assurance checks as and when required.

B ORDER PLACING AND DISTRIBUTION OF PPE TO GOVERNMENT INSTITUTIONS



3.6. Principle Six: Order Placement and Allocation. Government institutions may place orders on IHS (CSD No. MAA0704129) system, whereafter orders are daily consolidated, checked and prioritised by the NDOH Allocation Team. The NDOH Allocation Team will instruct IHS to execute the orders. This may mean that some orders will not be fulfilled 100% (e.g. the institution may have ordered 100 masks but will only be allocated 50 masks based on the allocation algorithm). In this case the "back order" system will keep track of orders not completed and complete these orders as stock becomes available. Government institutions will only be invoiced for products delivered.

- 3.7. Principle Seven: Prices paid by government institutions. NDOH/NT Procurement Team determines the prices that Government will pay for the products (Annexure A). Products are made available to government institutions at the determined prices. If items are procured at prices below the prices on Annexure A, the Government will receive the benefit of this positive margin. If the products are procured above the prices on Annexure A, the Solidarity Fund will absorb the negative margin.
- 3.8. Principle Eight: Delivery and receipt of orders. Ordering government institutions will receive products at specified delivery addresses, check goods against the order and sign the "Proof of Delivery" note.
- 3.9. Principle Nine: Payment. Ordering government institutions to pay IHS as soon as reasonably possible but in any event within 10 days according to the invoiced amounts, in order for IHS to recover the working capital advanced and refund the Solidarity Fund.
- 4 PROCESS FOR PLACING ORDERS, RECEIVING GOODS AND PAYMENT BY GOVERNMENT INSTITUTIONS
- 4.1 Requisitions and order placing

- 4.1.1 If an institution decides to implement this disaster management central emergency procurement process for PPE, it must create IHS (CSD No. MAA0704129) as a supplier as well as the items listed in its ordering system with the prices indicated on Annexure A.
- 4.1.2 Institutions must first generate their requisitions and orders using their own order books (face value books) or system-generated purchase orders if on an ERP system. Thereafter the information must be transferred onto the template order provided as Annexure A. This process will ensure that a commitment on the institution's system is generated which will authorise the payment of these orders.
- 4.1.3 Internal approvals to be done as per the institution's delegation of authority.
- Once requisitions are approved, the purchase orders must be generated and approved.

 Once approved, the order to be emailed on the Order Template provided as Annexure

 A to covid19requests@businessresponsecovid19.co.za. The institution to attach a copy of the internal approved order form to the template order form.
- 4.1.5 When placing the first order, the institution must fill in the Customer Master Information template (Annexure B) and email it together with the first order.
- 4.1.6 Institutions are requested to place smaller orders for the immediate need for two weeks ahead. Big orders may result in many "back orders" to be managed.
- 4.1.7 The Order Template must clearly indicate the delivery address, the official responsible for receiving the order at the delivery point and that officiall's contact details.
- 4.1.8 An institutions must put proper governance structure in place to carefully manage and sign-off on purchase orders. Proper record must be kept of all orders placed.

- 4.2 Order consolidation and allocation prioritisation
- 4.2.1 Orders will be consolidated by the NDOH Allocation Team daily at 18h00.
- 4.2.2 The orders will be subjected to an allocation algorithm managed by the NDOH Allocation Team. The algorithm assumptions will be based on epidemiological data and current government priorities as to where the need is the greatest.
- 4.2.3 The NDOH Allocation Team will submit an approved/partially approved order form to the IHS system with instructions to execute the order.
- 4.2.4 The institution will be notified of the status of its order and when delivery will take place.
- 4.3 Execution and distribution of orders
- 4.3.1 An order will be packed as per the instructions on the order.
- 4.3.2 A delivery note will be generated.
- 4.3.3 Distribution will be done of all processed orders.
- 4.3.4 Upon receipt of the order, institutions must check the delivery against the order and sign the Proof of Delivery.
- 4.3.5 The Proof of Delivery will be retained in the IHS system.
- 4.4 invoicing and payment of orders
- 4.4.1 The IHS system will generate an invoice, based on the executed order.
- 4.4.2 Invoices will be sent to the institutions.
- 4.4.3 Invoices to be settled by the ordering institution within 10 working days.

5 PROCUREMENT OF COVID-19 RELATED ITEMS AND SERVICES NOT COVERED BY THIS INSTRUCTION

- 5.1 If an item or service is not covered in this instruction, and is considered to be a specific requirement for the institution to combat COVID-19, the emergency procurement prescripts may be followed:
 - i. Accounting officers of national and provincial departments and accounting authorities of national and provincial public entities may deviate from inviting competitive bidding in cases of emergency paragraphs 8.1 and 8.2 of National Treasury SCM Instruction 3 of 2016/17 (Prevention and combating abuse in SCM). This does not require National Treasury's approval.
 - ii. Accounting officers /authorities are required to report within 10 working days to the relevant treasury and the Auditor-General all cases where goods and services above the value of R1 million (VAT inclusive) were procured in terms of Treasury Regulation 16A6.4. The report must include the description of the goods or services, the name/s of the supplier/s, the amount/s involved and the reasons for dispensing with the prescribed competitive bidding process.

6 GENERAL COMPLIANCE MEASURES

- 6.1 Where an Institution already have a contract(s) in place, or orders placed in terms of National Treasury Instruction No. 08 of 2019/2020 for the same items listed in this Treasury Instruction, the institution must honour these contract or orders.
- In the event that the supplier cannot fulfil its obligation due to the high demand, it must notify the institution in writing. The institution may, only then, cancel the order. Institutions should act with caution when agreeing to lead and delivery times with suppliers, thus making it difficult for suppliers to deliver on the orders placed.
- 6.3 Where items are included in existing Facilities Management Contracts, institutions may negotiate with the Facilities Management Service Provider to provide these items. Contracts may be expanded or varied in terms of paragraph 9.2 of National Treasury Instruction 3 of 2016/2017 (Prevention and combating abuse in SCM), but only for items that will aid the prevention of the spread of the virus. Institutions must not pay prices in excess of the prices provided for in Annexure A.
- 6.4 Institutions may approach any other supplier to obtain quotes and may procure from such suppliers on condition that
 - i. the Items are to the specifications as determined by the National Department of Health:
 - ii. the prices are equal or lower than the prices in Annexure A; and
 - iii. the supplier is registered in the Central Supplier Database.
- 6.5 Where institutions already procured items, prior to the issue of this Instruction, under the emergency procurement procedures as stipulated in paragraphs 8.1 and 8.2 of National Treasury SCM Instruction 3 of 2016/17 (Prevention and combating abuse in SCM), such procurement must be reported within 10 days to the relevant treasury.

7 REPORTING

- 7.1 For audit purposes, institutions are required to keep record of:
 - I. ALL orders placed with IHS through this mechanism;
 - ii. Proof of delivery notes;
 - Ili. Invoices paid to IHS:
 - iv. All orders placed under paragraph 6.4 above; and
 - v. Consolidated record of the above.

8 APPLICABILITY

This National Treasury Instruction applies to all departments, constitutional institutions and public entities listed in Schedules 2 and 3 to the PFMA.

9 EFFECTIVE DATE

This National Treasury Instruction takes effect on the date of signature.

10 REPEAL OF NATIONAL TREASURY INSTRUCTION NO. 08 OF 2019/2020

National Treasury Instruction No. 08 of 2019/2020: Emergency Procurement in Response to National State of Disaster is hereby repealed.

11 DISSEMINATION OF INFORMATION CONTAINED IN THIS INSTRUCTION

- 11.1 Accounting officers of national departments are requested to bring the contents of this Treasury Instruction to the attention of all
 - (a) accounting officers of constitutional institutions that are funded through their respective departmental votes; and
 - (b) accounting authorities of public entitles reporting to their executive authorities.
- Head officials of provincial treasuries are requested to bring the contents of this Treasury Instruction to the attention of all accounting officers of departments and accounting authorities of public entities in their respective provinces.

12 AUTHORITY FOR THIS INSTRUCTION

This National Treasury Instruction is issued in terms of section 76(4)(b), (c) and (g) of the PFMA.

13 CONTACT INFORMATION

13.1 Accounting officers and accounting authorities of departments, constitutional institutions and public entities may submit formal enquires regarding this National Treasury Instruction to:

The Director-General National Treasury Private Bag X115 PRETORIA 0001

For attention: The Chief Procurement Officer

12.2 Queries related to this National Treasury Instruction may be submitted to:

coo@treasurv.gov.za

DONDO MOGAJANE

DIRECTOR-GENERAL: NATIONAL TREASURY

Date: 15-04-2020

ATTACHMENTS

ANNEXURE A: ITEM LIST AND ORDER FORM

ANNEXURE B: CUSTOMER MASTER INFORMATION

ANNEXURE C: PPE PROCUREMENT AND DISTRIBUTION PROCESS FLOW

ANNEXURE A



PROJECT COVID-19 PRICE LIST & ORDER FORM

PRICES AS AT: 15-Apr-2020

CUSTOMER NAME	(Ordering Government institution Norse)
CLISTOMER ACCOUNT NUMBER	
CUSTOMER CROPER NUMBER	(Order number generated / officested by the Severement Institution's Internel Order system via SCA- Approved by the delegated official
CLISTOMER CONTACT PERSON & MODILE NUMBER	(Sovernment official responsible for placing or approving the order)
CURTOMER DELIVERY ADDRESS	(Dalivery address where orders must be delivered)
CUSTOMER OFFICIAL RECEIVING THE ORDER & MUMBER	(Sovernment Official receiving the order at delivery address and his/her brieghans or mobile
CLISTOMER SPECIFIC DELIVERY INSTRUCTIONS	(Any other specific delivery instructions that the sistribution company must take note of)

Thirt Code	Product Short Description	Product Long Description	No.	Sink of Measure	+ Delirhation Cost +	nd Destroyment until	Date: Describe	Against Qual by 6000H
eviet DETE		1	6	Box of \$00 (50 pairs)				
vid 002		Glove, surgical, sterile, type 2(gloves rande primarily from	6.5	first of 100 (50 pairs)				
ovid OCS		natural rubber latex), single use, Powder free, SANS 68,	7	Res of 100 (50 paint)				
ovid 004	Surgical Gloves	packaged as pairs in startle packages,	7.5	Box of 100 (50 pairs)	R2.76	R138.00		
ovid 005		Sixe: 6; 6.5; 7; 7.5; 8; 8.5; 9 50 pairs per box of 100		Box of 200 (50 pairs)				
ovid 006			4,5	9cx of 100 (50 pairs)				
ovid 007			9	Box of 100 (50 pairs)				_
ovid QD8		Glove, surgicel, sterile, Type 1 (gloves made primarily from	6	Box of 100 (50 pairs)				
ewid 009		natural rubber latex), Single use, Powder free, Microtestured, for neuro, ophthalmic and reconstructive	6.5	Box of 100 (50 pairs)				
owld 010		procedures. One pair (1 left + 1 right) of gloves are folded & packed in a paper wallet. The paper wallet is packed in a pleatic pouch	7	Box of 100 (50 pairs)				
covid 011	Surgical Gloves	which is seeled from all sides. Inner package shall be clearly rearked with the size and the designation "left" or "L" or	7.5	Box of 100 (50 pain)	R5.00	R250.00		
ovid 012		"right" or "R" on the package. Easy donning, Packaged as pairs in Sterile Packages. To comply with the latest (esse of		Box of 100 (50 pain)				
covid 013		SANS 68. Skear 6; 6.5; 7; 7.5; 8; 8.5; 9.	8.5	Best of 200 (50 pairs)				
covid 014		50 pairs of gloves. Sox of 100	9	Box of 100 (50 pairs)				
covid 015				Box of 100 (50 pairs)				
ovid 015		Glove, surgical, starile, Type 2 (gloves made primarily from nitrile rubber latex, polychloroprene rubber letex, styrene-	6.5	Box of 100 (50 pairs)				
covid 017		butadiene rubber solution, styrene-butadiene rubber emulsion or thermoplastic-electorner solution). Single use,	7	Box of 100 (50 pairs)				
covid O18	Surgical Gloves	Powder free, One pair (1 left + 1 right) of gloves are folded & pecked in a paper wallet. The paper wallet is packed in a plastic pouch which is sealed from all sides. Inner package	7.5	Box of 100 (50 pairs)	R10.69	R534.50		
covid 019		shall be clearly marked with the size and the designation "left" or "L" or "right" or "R" on the package. Easy donning.	-	Box of 100 (50 pairs)		100 1100		
	-	To comply with the intest issue of SANS 68 Packaged so pairs in Sterile Packages. States; 6.5; 7; 7.5; 8;	8.5	Box of 100 (50 pairs)	-			
covid 020		8.5; 9 50 pairs of gloves. Box of 100						
zovid 021			5	Box of 100 (50 pairs)				
covid 022		Glove, examination, non-starile, type 1 (gloves made primarily from natural rubber latex), Single use, Powder free,	м	Box of 100 gloves				
covid 024	Examination Gloves	embidectrous. SANS 11198-1, Size: S: M: L & XL		Box of 100 ploves	R2.78	R278.00		
		Box of 100 gloves			1			
covid 025			XL	Box of 100 gloves		_		
ovid 026		Glove, exeministion, non-sterile, type2 (gloves made primerly from nitrile rubber latex, stryene-butadiene	S	Box of 100 gloves				
myld 027		rubber solution, stryens-butadiene rubber emulsion or	М	Box of 100 gloves	-			
	Examination Gloves	thermoplestic-elastomer solution) single use, Powder free,	-	San of 100 planes	R2.78	R278.00		
owld 028		Ambidextrous. SANA 11193-1 Size: S; M; L & XL	L	Bex of 100 gloves	- 1			
covid 029		Box of 100 gloves	ХL	Box of 100 gloves				
covid 030	Surgicul Mesk	Ment, face, eseptic: Fluid Resistant, Molded, Blue (3 PLY) Box of 50 places		Box of 50 places	R10.22	R511.00		
covid 031	Şurgical Musik	Meek surgical: Single use, fluid resistant with electic ear loops 3 PLY Box of 50 places		Box of 50 places	R12.48	R624.00		
covid Q92	Mask Respirator	N95 Mmak - Respirator		Best of 50 pineau	R59.73	R2 986.50		
covid OSS	Mask Respirator	IN95 / FFP2 - Music Respiration / Dust Mask Box of 10 Pieces		Box of 10 pleans	R41.36	R413.60		
covid 034	Apron	Apron, plantic, full body, single use, no-noise amooth plantic material Langth from nack; not less than 110cm Width not less than 65cm Thickness 25 micron The length; not less than 50cm Width; not less than 50cm Width; not less than 5cm		Box of 100 places	R1.70	R170.00		
cevid 035	Eye Protection	Goggles Good seal with the skin of the foce, Fleedble PVC forms to easily fit with all face contours even with pressure, Enclose eyes and the surrounding areas, Accommodate weavers with glames,		Each	R149.00	R149.00		

Product Carle	Frield Short Description	Productions Description	100	United Missiline	Unit price • Distribution fine	ed Detribution cost	their burty	Approved Grant P by NCOH
covid QSS	Visor	Disposable Constructed from high-quality optically clear, distortion-free 7mil polyester film Anti-feg costing Must fit well over spectacles. Four brow-band fits comfortably against the forehead. Headband/arms to holds visor in pince disposable/reuseble		Esch	R75.00	R75.00		
1000 OST	Gawns	Inoliation gown Frotective 3- leyers of spunbond meltblown spunbound fabric! Top layer of spunbound polypropylene, a middle layer of meltdown polypropylene and a bottom layer of restdown polypropylene for light fluid contact and contact lanistion, elestic curif, Tape-tab nack closure, Tie walst, Non Starila Dimensions: Large Langth: (from shoulder to lemm) 1.15cm Seeve langth: (from shoulder to wrist) 55cm Belt length: 167cm; Belt Width: 5cm; Belt place: (neck to top of belt) 35cm;		Each	R64.25	R64.25		
newal COB	Gowns	Gown, surgical, non-woven polypropylene body:- 54g/m sleaves ~ 66g/m. Long eleaves with cuffs. Reinforced in cheer and forearm areas. Resistant to Equid penetration. Unit free, non flammable, Backpris barrier effectency, to comply with SANS 53785, Completece certificate to be submitted, Sterlie, Individual double peal packed		Each	R135.00	R135.00		
ovid 039			M	Each				
avid 040			L	Each				
oyid O41	Covernita	Protective cover bodysuite, disposable MEDILIM, LARGE, X-LARGE, XX-LARGE, SX LARGE	XL	Each	R300.11	R300.11		
covid 042			XXL	Each				
ovid 043			300),	Each				
covid 044	Boot Covers	Overshoe, non-woven, single use. To be made from durable, weber-repallent, opaque muterini Seum free under sofe. Electicated opening. Suitable for all size shoes		Bex of 100	R1.30	R130.00		
covid 045	Digital Thermometer	Digital Body Thermometer INFRARED NON CONTACT		Ench	R1 888.50	R1 888.50		
ovid 046				500ml	R46.37	R46.37		
evid 047	1	Senitizer, with not less than 70% sichohol		5 litru	R327.27	R327.27		
covid 048	Sunitisers and Disinfectants	must comply to WHO-recommended handrub formulations		20 litre	R1 309.09	R1 309.09		
covid 049				25 litra	R1 635.45	R1 635.45		
covid 050	Biotiscond Dags	Bright red colour PP bags are easy to open and are used to dispose used Micro tips, Tubes and other plantic products, made of 60 micron/240 gauge thickness		Erch	R1.80	R1.80		
carvid OS1.	Bote liver	Manufactured from 280 micron reinforced PVC, both ands ore stitched and seeled to prevent any leakage, There must be 3 hardies on each side with a full length curved sty, all handles reuse be loss stitched using Polycotton Corespun Polished 36 Tex thread, and box stitching dimensions are all 4cm x 3cm. The dimensions are as follows: Length: 2.4 METERS Width: 1 METER, 15p: 1.6 METERS, Stass: (Child, Small, Medium, Large, Extra-large)		Each	R272.00	R272.00		
covid 052	Shoe-string lings	WHO Standards		Each	R25.50	R25.50		
ovid 053		0 P.M		250 ml	R22.03	R22.03		
ovid 054	Spray Bottles	Spray Bottlee		500ml	R24.30	R24.30		

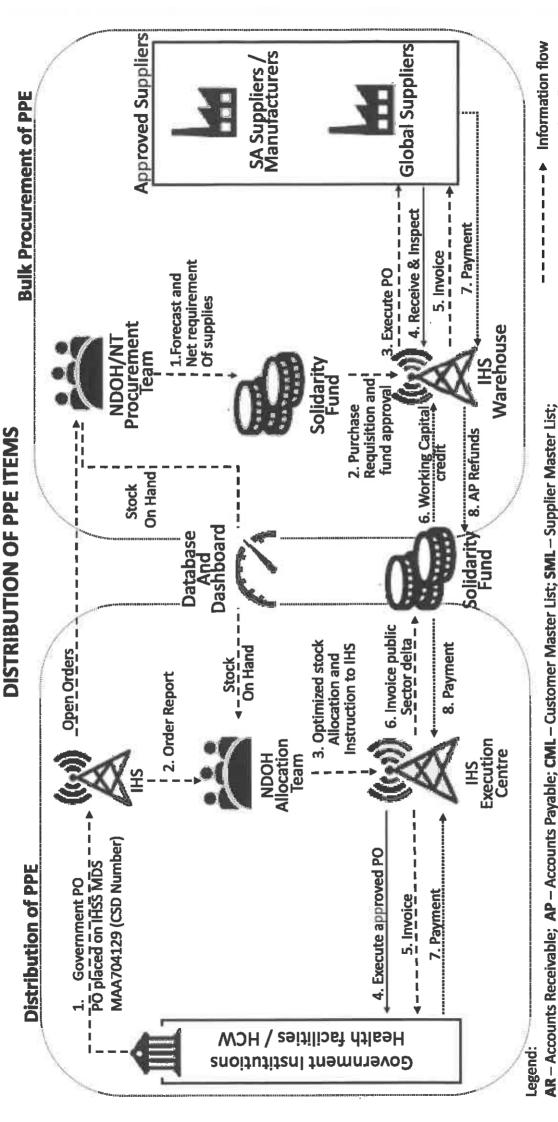
ANNEXUREB

To Name 4 Be	Mans 4 Secrets Street Term 1	112	72	OF CHARGE	1	and Owner	18	AID	Country	County Region P.O. Box	111	(defing code+number)	Mode Plans	Commit Person Las Name	Consul Percults	Telephone
8	COVED Madibe Street		240 Sth Reor			Statement CBC	2000	Preprise	×.	OF Put Bag X115, Protonia	D001 D62	042 111 222		with	DOM	1111 222 290
H	100					1										
-							_							į		

ANNEXURE C

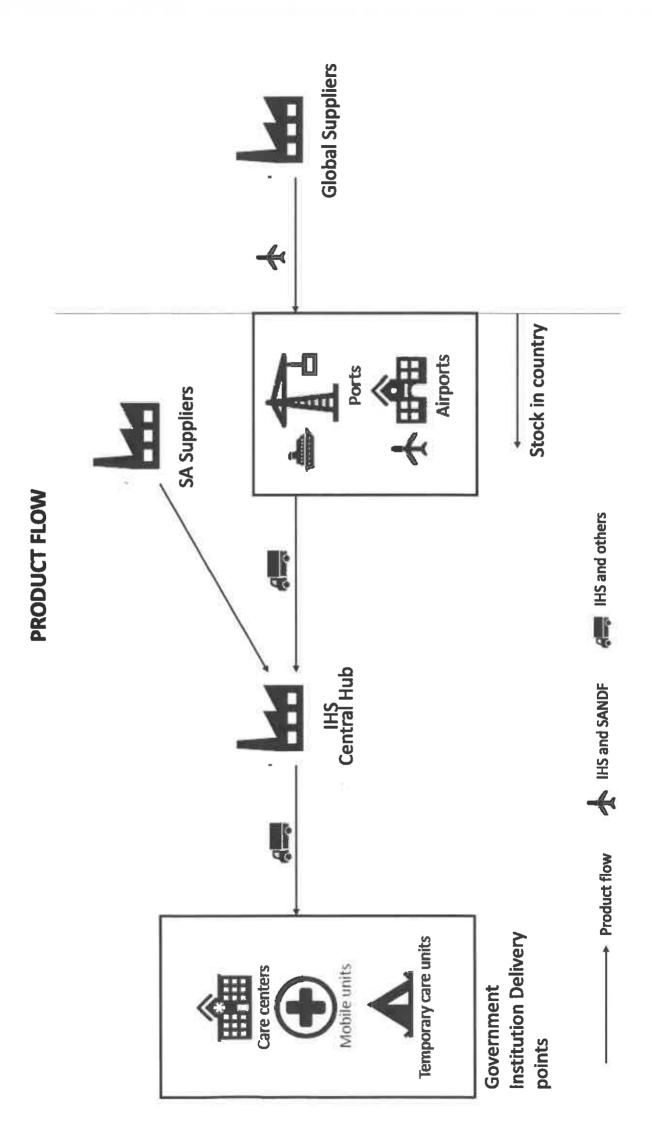
GOVERNMENT BULK CENTRAL PROCUREMENT OF PPE

PROCUREMENT AND DISTRIBUTION PROCESS



Product flow Money flow

SOH – Stock on Hand; PO –Purchase Order; HCW – Health Care Workers



FINANCIAL FLOW



Working Capital Credit

Invoice payment for bulk purchases

Global Suppliers

SA Suppliers / Manufacturers



IHS Execution Centre

Working Capital Refund

Landed Price + Distribution cost Solidarity Fund Price Delta Government

Institutions

If needed in

determined **Max Price**

price delta case of a